

New Wonders of the Airport World

Trinity Forum

November 2022



Zurich Airport Ltd

Public Company

Canton of Zurich 33.3%

City of Zurich 5%

Publicly Traded 61.7%

No government subsidies

72 Years of Experience

Operating Zurich Airport

since 1948

Successful Business

CHF 1.2 billion turnover *

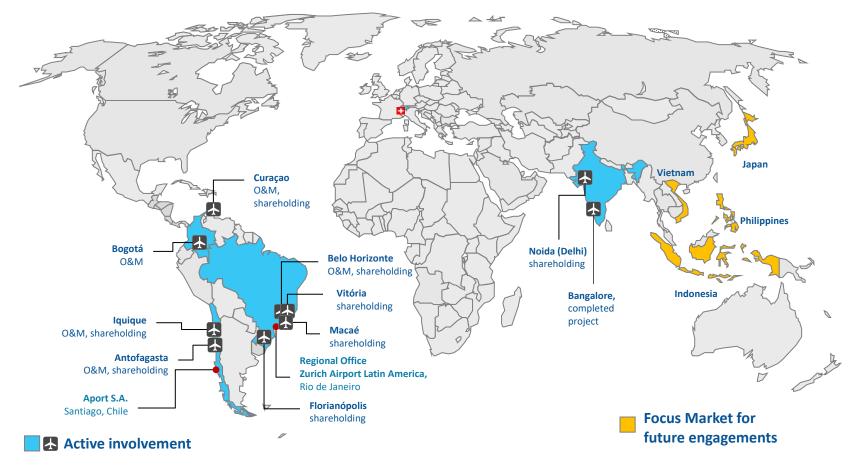
CHF 309.1 million earnings

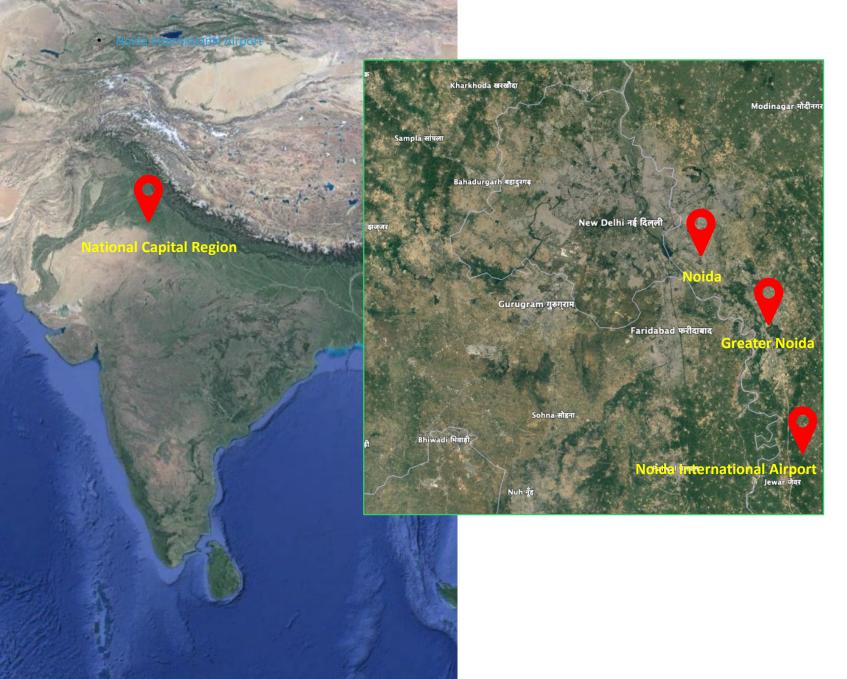
1700 employees

CHF 4.59 billion balance sheet total

Zurich Airport's international engagements

We successfully leverage our partners' know-how with our own best-practice experience for mutual value creation





India

World's most populous country
World's fifth-largest economy
Second rank among fastest
growing major economies 2022

Noida / Delhi

World's second-largest metropolitan area

Highest per-capita GDP in the state of Uttar Pradesh

Indian Aviation Soaring To New Heights

Extraordinary Growth Story

Domestic passenger numbers in India increased by 15.4% annually from 2004 to 2019, an 8.5x increase.

Strong Demography, Strong Economics

GDP is expected to grow by 7% this year.

India will overtake China as world's most populous country.

Low Market Penetration

India averaged 0.13 domestic seats per capita in 2019.
China, Russia and Brazil saw four times as much.

Over 900 Aircraft On Order

Indian airlines own 700 aircraft. Currenty, 900 more are on order. Fleet is expected to grow to over 2300 by 2040.

Noida International Airport

40 Year Concession

Winning bidder announced in November 2019

Concession Agreement signed in October 2020

To Serve 12m Pax in 2024

Capacity for **over 12m annual passengers** in 2024.

Expansion to **over 70m annual passengers**

INR 5700 Cr. Investment

100% subsidiary of **Zurich Airport Ltd**Over INR 5700 Cr (**USD 760m**)

investment in infrastructure, jobs and economic development in Uttar Pradesh

A World Class Airport

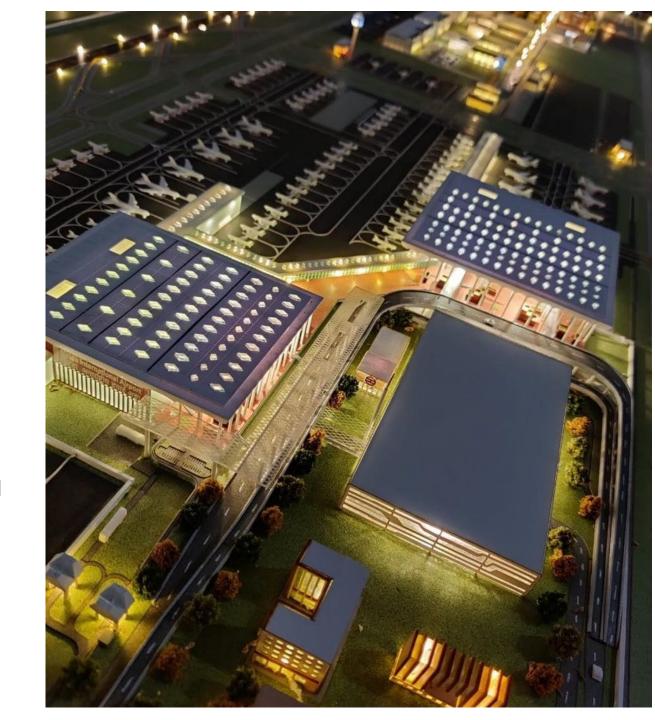
Merge Indian warmth and hospitality with Swiss efficiency

India's greenest and most digital airport

08-11-2022

Noida International Airport – Strategic Goals

- To create an attractive alternative for travellers, airlines and air cargo by building a modern, user friendly and efficient airport
- To plan and build an airport which combines Indian culture and hospitality with Swiss technology and efficiency
- To seize the opportunities of digitization to deliver seamless and passenger friendly airport processes and provide the necessary technology platforms for our airlines and business partners
- To become a highly sustainable airport with the goal of achieving net zero emissions status



On Track to Deliver Noida International Airport in 2024

Nov 29th, 2019

Zurich Airport wins bid for new greenfield airport

March 1st, 2021

State support agreement signed with UP goverment

Aug 10, 2021

Financial Closure Signed

Nov 25, 2021

Foundation stone laying by PM & CM

August 1st, 2022

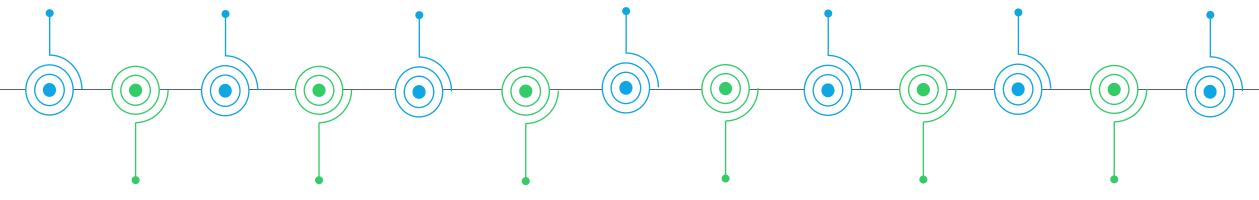
Excavation Started by EPC Contractor

November 15th, 2023

Terminal Envelop Completion

December 28th, 2024

Commercial Operation Date (COD)



October 7th, 2020

YIAPL and NIAL sign concession agreement

June 4th, 2021

State Bank of India accords credit sanction for INR 3725 Cr

Aug 13, 2021

Master Plan Approval

Jun 08, 2022

Signing of EPC Contract with Tata Projects Limited

January 26th, 2023

Terminal Detailed Design Completion

September 29th, 2024

Scheduled Completion Date (SCOD)

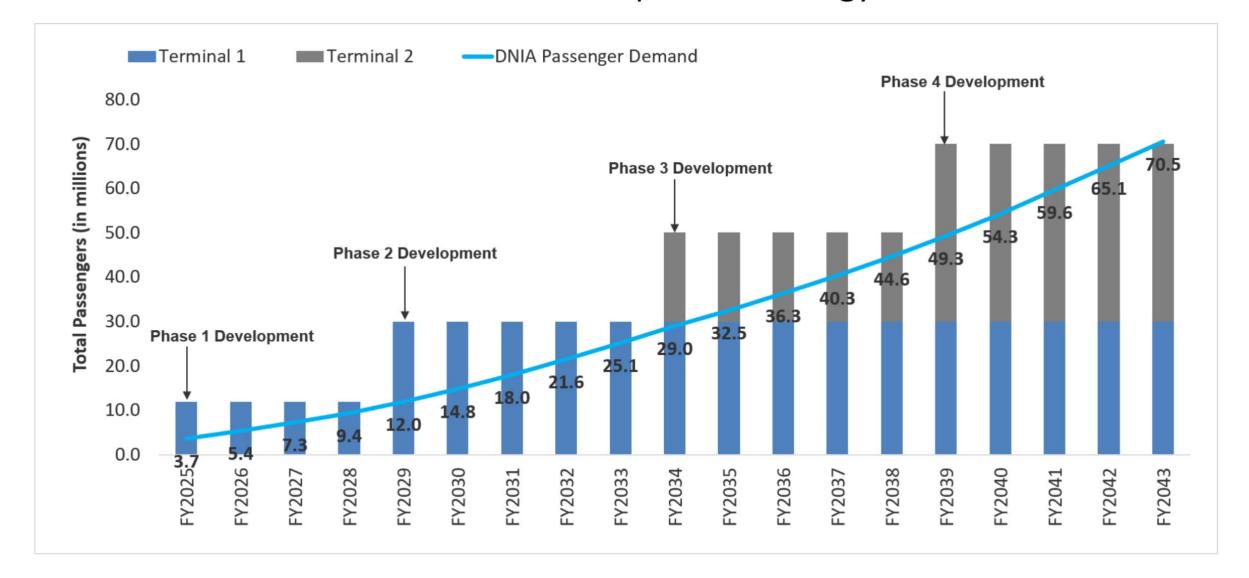


Prime Minister Narendra Modi Unveils Foundation Stone on Nov 25th, 2021





Traffic Forecast And Terminal Development Strategy









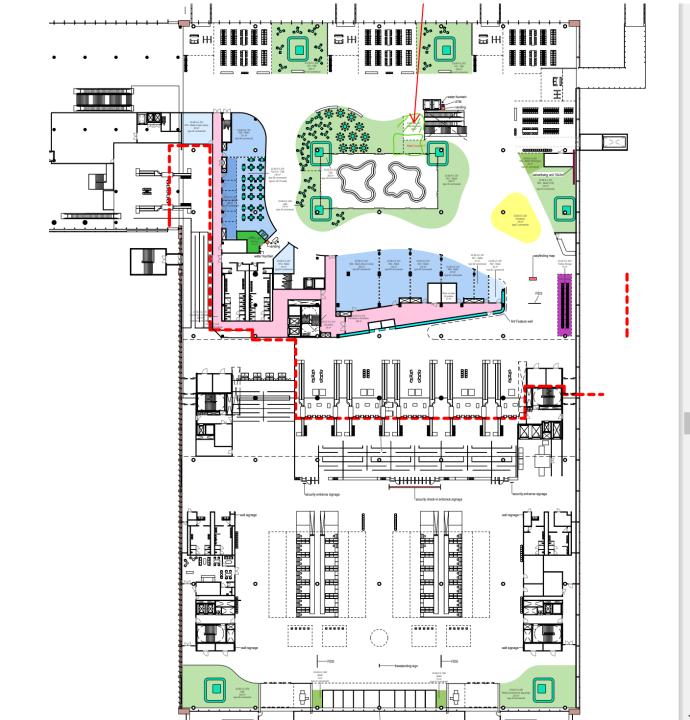




Domestic Departures

1985 m2 Retail

1898 m2 F&B



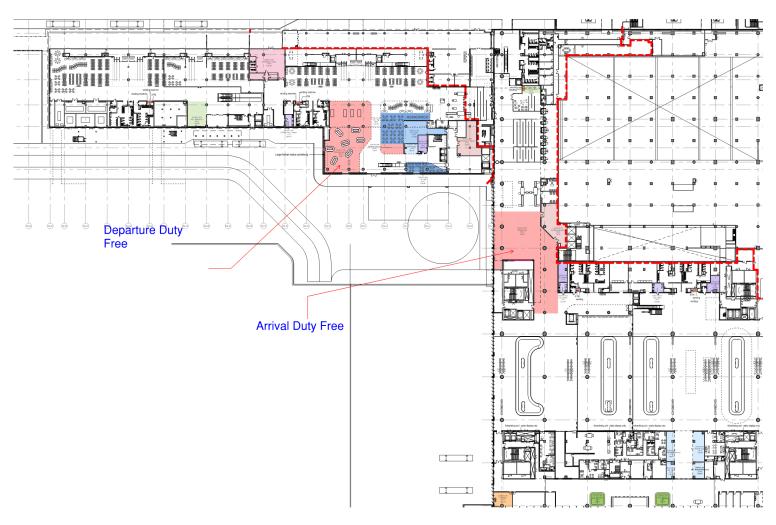
Terminal Layout – International

515 m2 Duty Free departure

714 m2 Duty Free arrival

86 m2 Retail

276 m2 F&B



11/8/2022

What really matters

01

Experience

- High quality partner experience
- Enhanced customer experience
- Smooth, uninterrupted processes

02

Efficiency

- Easy, quick, intuitive
- Higher asset utilization
- Streamlining the operational value chain
- Innovation

03

Earnings

- A digital strategy that can cope with expansion plans
- Robust strategy that is aligned to internal and external changes

STRATEGIC DIFFERENTIATION

PREDICTABLE OPERATIONS

PROXIMITY MARKETING

08-11-2022