BOOMING?

OR

BUST?

GLOBAL TRAVEL RETAIL 2030





- > 8.2bn passengers will travel by air in 2037
- China will be the world's largest aviation market
- ► Thailand is expected to enter the top 10 markets in 2030, replacing Italy, which will drop out of the ranking.
- India will surpass the UK to become the third largest aviation market around 2024
- > Indonesia is expected to climb from tenth in 2017 to fourth by 2030
- Asia Pacific will contribute more than half the new passengers between 2018 and 2037

IATA 20 YEAR PASSENGER FORECAST

Country pairs with the biggest changes in passenger numbers

(International only)

Country pair	Additional million pax per year by 2036	Annual growth
India – UAE	20.2	5.9%
China – Thailand	19.1	4.3%
China – Korea	17.7	3.6%
China – Singapore	15.0	7.0%
USA - Mexico	14.9	2.3%
Indonesia – Malaysia	12.6	5.8%
USA - Canada	12.3	2.0%
China – Chinese Taipei	11.2	3.4%
China – USA	11.0	4.2%
India – USA	10.5	5.6%







- Measuring store performance shifts
- Fewer transactions more experience/emotion
- Success no longer measured by turnover
- Brands define value of store through data
- Lease terms much more flexible
- Lower fit out cost

WILL AIRPORT-RETAILER-BRAND CONCESSION STRUCTURE CHANGE TOO?

THE ROLE OF THE STORE IS CHANGING























Supreme

Champion









Revenue +97% 2017 over 2016 (10 months) = US \$663m

PRETTYLITTLETHING

Revenue +232% 2017 over 2016 = US \$197.5m







- ➤ Over 60s 1.4 bn
- > 34 countries in developed world 'Super Aged'
- > 20% + population 65+
- ▶ 60+ will generate 51% urban consumption
- > AND 19% of all growth

TIME. DISPOSABLE INCOME.

DON'T IGNORE THEM

WORLD POPULATION PROSPECTS 2030





- ▶ 15-59 age group most influential
- Expand by 20% to 2030
- Additional 100m people per capita consumption to double
- Spend 12c of every \$ worldwide

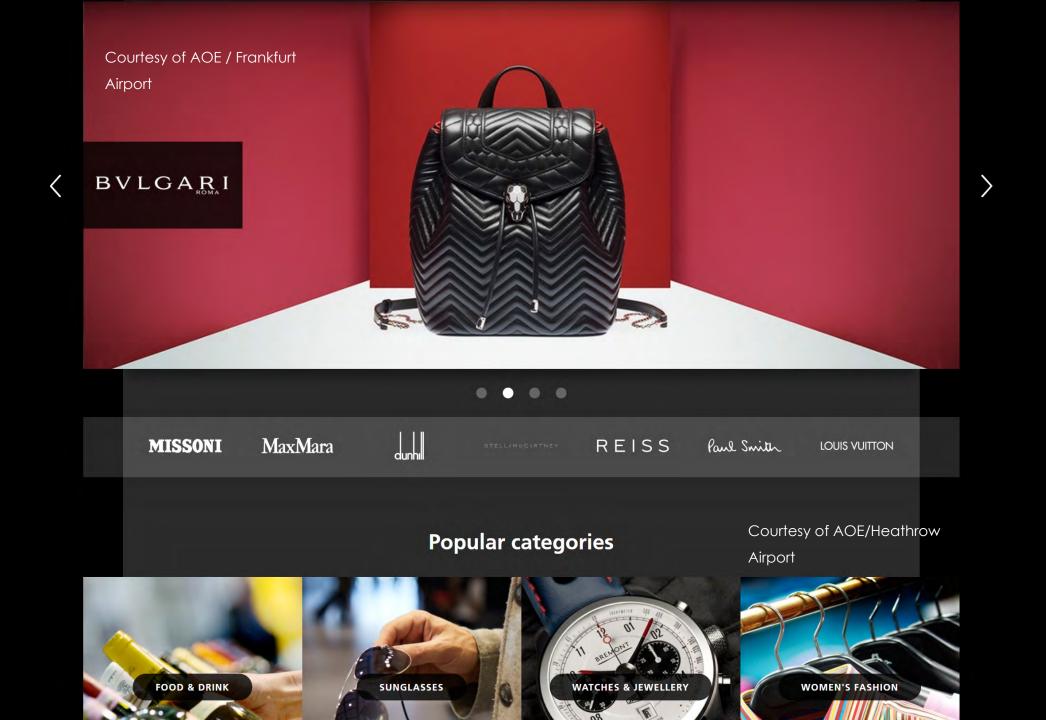
TRAVEL. PREMIUM BRANDS. DIGITAL

CHINESE CONSUMERS 2030



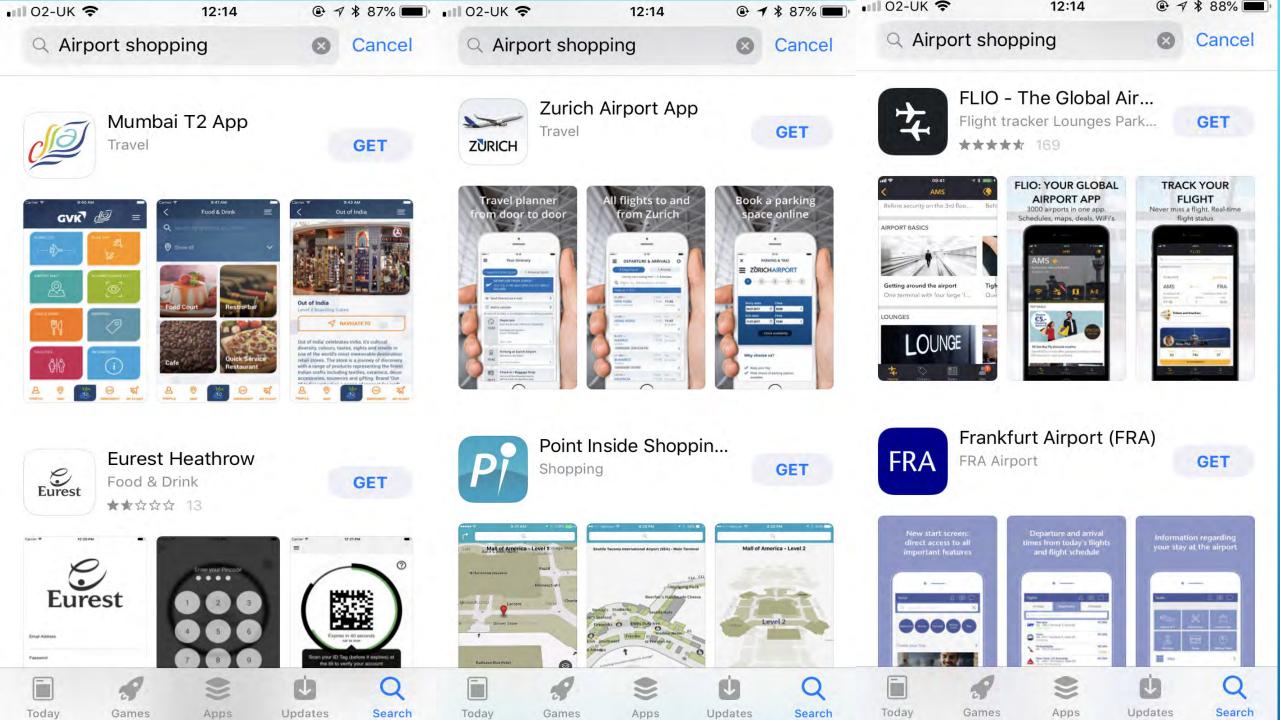




















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